

# Dynamic Games

## Lesson 3: Credibility & Strategic Commitment

Universidad Carlos III de Madrid

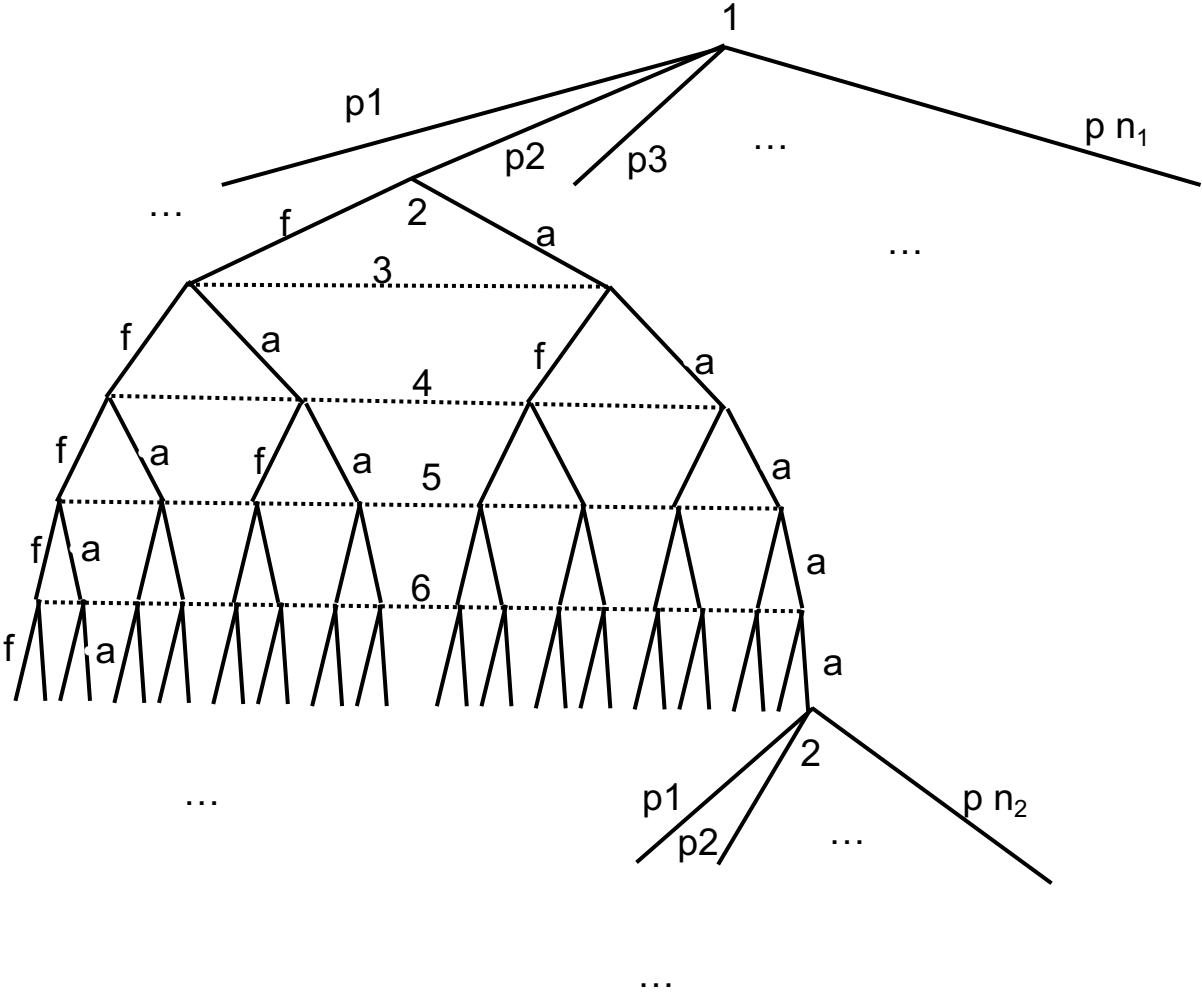
# Key concepts on credibility and commitment

- Recall:
  - Backward Induction: Look forward, reason backwards.
  - SPNE: shares the same logic, but extended to games of **imperfect information**.
  - $NE \neq SPNE$ , NE may include **non credible threats and promises**.
- In today's class we'll see how to be credible: **Strategic commitment**.

# Dividing up the treasure

- There are **6 pirates** and a treasure of **60 gold coins**.
- Piracy laws impose this rule to divide the bounty:
  - The **oldest pirate proposes** a division.
  - If **half or more** vote in favor, it is implemented. It is understood that the pirate proposing votes in favor.
  - Otherwise he is **thrown overboard** and **the next oldest** proposes a new division.
  - The process continues **until a proposal is accepted**.
  - In case a pirate is indifferent, he or she votes against.
- How will they split the treasure?

# Dividing up the treasure. Extensive form



# Dividing up the treasure.

## Backward induction

	1	2	3	4	5	6
Proposal pirate 1	58	0	1	0	1	0
Proposal pirate 2		58	0	1	0	1
Proposal pirate 3			59	0	1	0
Proposal pirate 4				59	0	1
Proposal pirate 5					60	0
Proposal pirate 6						60

Each pirate accepts the proposal by pirate  $n$  as long as he or she gets **the same or more of what is shown** on the table and rejects any other proposal.

Each pirate makes the proposal shown in the table.

# Credibility. NE versus SPNE

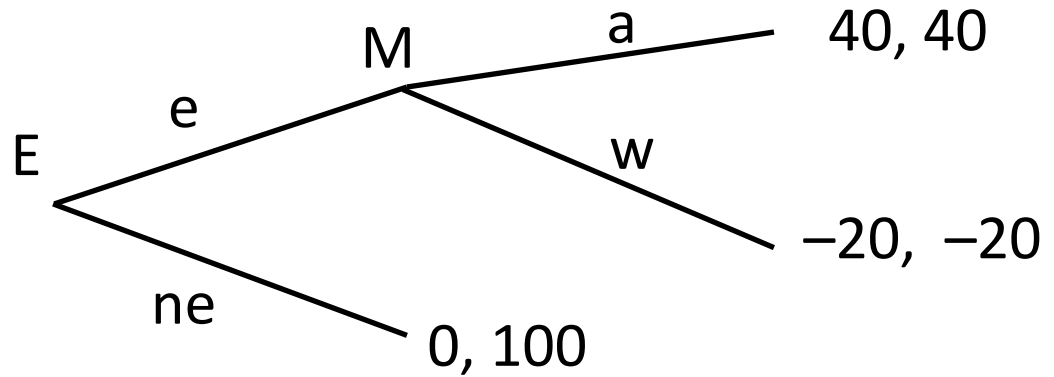
- SPNE eliminates NE based on **non credible threats or promises**.
- A threat or promise is not credible if, at the time of carrying it out, it goes **against the interests of the player who made it**.
- There is a **credibility problem** for any strategy containing a non credible promise or a threat.

# Example of a non credible threat: the entry game

- A **monopolist** enjoys 100 % of the possible profits in a given market.
- A **potential entrant** is considering whether to enter to compete in this market.
- If the entrant enters, the former monopolist can either **accommodate** to the new situation or start a **price war**.
- If it accommodates, they will **compete** a la Cournot and they will win 40 each.
- In case of a price war, **they will both lose 20**.

# Example of a non credible threat: the entry game

Extensive form



Normal form

	w	a
e	-20, -20	<u>40, 40</u>
ne	<u>0, 100</u>	<u>0, 100</u>

EN pure =  $\{(ne, w), (e, a)\}$

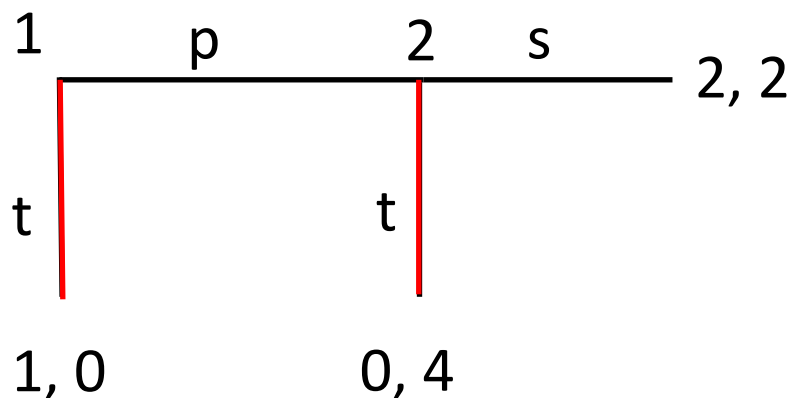


# Example of a non credible threat: the entry game

- The Nash equilibrium  $(ne, w)$  contains a non credible threat: “if you enter, I will start a price war where you will lose 20”.
- This is not credible because the monopolist will also lose. Once the entrant enters, the monopolist will be better off if it accommodates.
- $(ne, w)$  is neither a SPNE nor an equilibrium by backward induction.

# Example of a non credible promise: the centipede game

- There is €1 on the table.
- Player 1 can take it (t) and then the game ends.
- She also can pass and wait (p). In this case the money is multiplied by 4 and the turn pass to Player 2.
- Player 2 can take all the money (t) or split it with Player 1 (s).

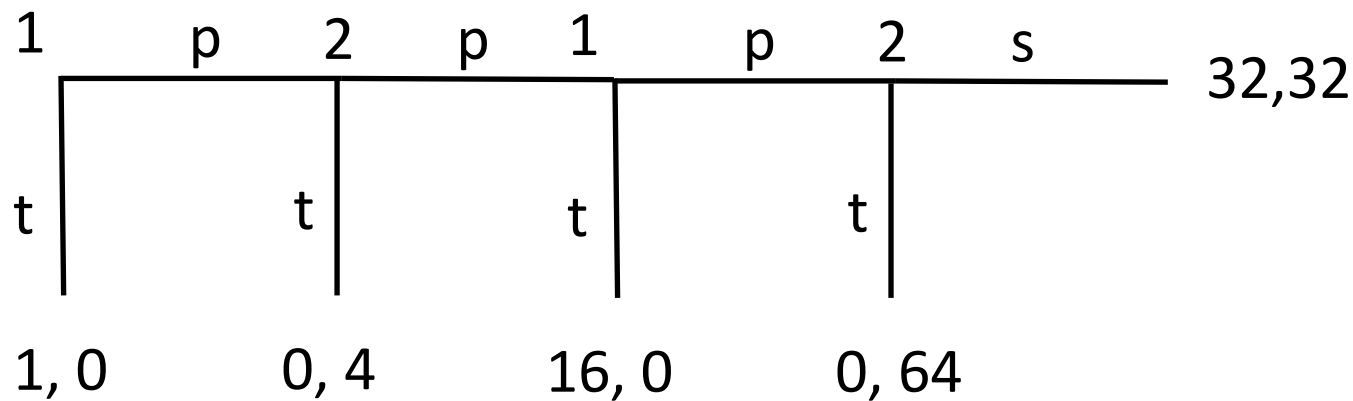


Strategy (p, s) contains a non credible promise:  
“If you pass, I’ll share the money.”  
(p, s) is not a NE.  
The only NE, SPNE or BI is (t, t).

Also: “be my equity partner and lend me €1, for I know how to invest it and promise to share the earnings”.

# Example of a non credible promise: the centipede game

- Why is it called the centipede game?
- Add two more turns: **every time a player waits, the money is multiplied by 4.**



The extensive form resembles a centipede (use some imagination).

The only SPNE is **((t, t), (t, t))**.

# Three ways to be credible

- **Acquire a costly commitment:**
  - **Overinvest in capacity.** This way a firm announces that it can produce great quantities and deter aggressive production plans by competitors.
  - **Excessive advertisement.** This way the commitment to remain in the market is credible.
- **Eliminate accommodative strategies** in the future, or cancel some alternatives to have a stronger bargaining position:
  - Scuttling your ships.
  - Odysseus tied to the mast.
- **Give up control**, let a third person make the decision for you (my hands are tied).
  - Separation of powers.
  - Independence of the Central Bank.
  - Doomsday machine.

# Being credible: 1. Costly commitment

- Two firms must decide whether to enter in a new market:
  - The present value of future profits in the market are 10.
  - Entry cost is 7.

	E	NE
E	-2 , -2	<u>3</u> , <u>0</u>
NE	<u>0</u> , <u>3</u>	0 , 0

- If a firm believes the other one will enter, it will choose No Enter.
- If it believes the other one will not enter, it will choose Enter.
- Chicken game.

# Being credible: 1. Costly commitment

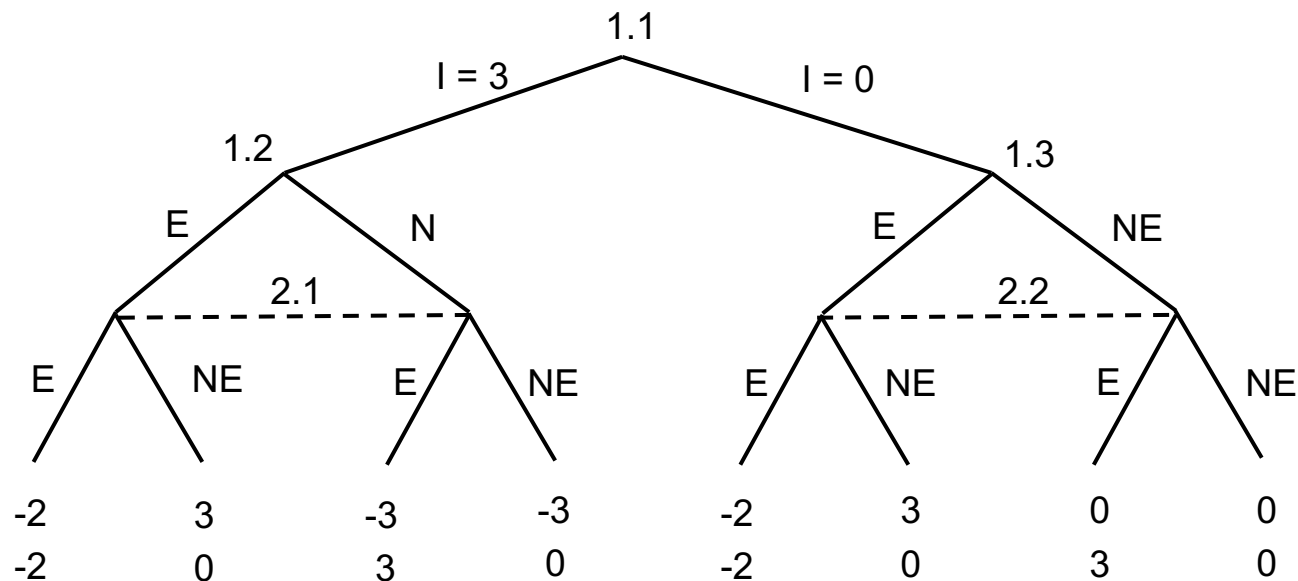
- Firm 1 makes an initial investment of 3 million. If it does not enter, the investment is lost :

	E	NE
E	<u>-2</u> , -2	<u>3</u> , <u>0</u>
NE	-3 , <u>3</u>	-3 , 0

- Now Enter is a **dominant strategy**.

# Being credible: 1. Costly commitment

Extensive form



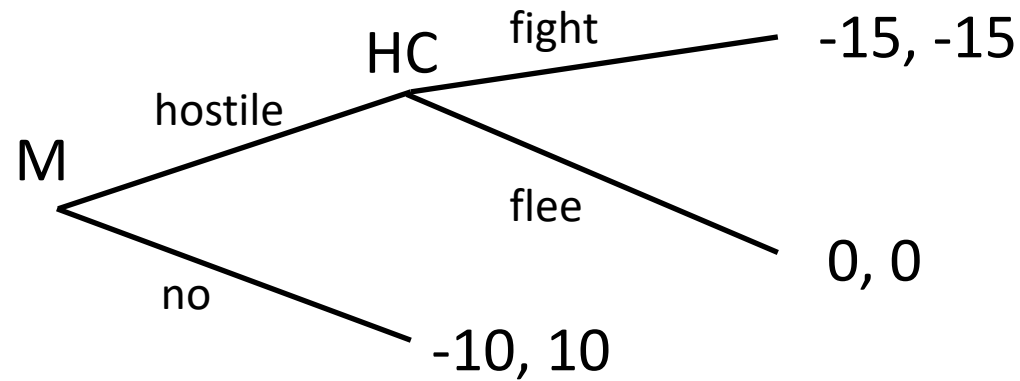
- In subgame **after 1.3** there are two NE in pure strategies :  $\{(E, NE), (NE, E)\}$ , with **payoffs 3 and 0 for Firm 1**, respectively.
- In subgame **after 1.2** there is one NE:  $(E, NE)$  with **payoff 3** for Firm 1.
- SPNE= $\{(I=3, (E, NE), (E, (NE))), (I=0, (E, NE), (E, (NE))), (I=3, (E, NE), (NE, (E)))\}$ . (Ordered by subgame.)

## Being credible: 2. Eliminate strategies

- In the spring of 1519, Hernán Cortés left Cuba for the Mexican coast with 508 men, 16 horses and a couple of pieces of artillery. They disembarked and founded the city of Veracruz.
- There, Cortés found out about the existence of Moctezuma, Aztec emperor in a splendid city in the interior who commanded a grand army. He also knew that many cities under Aztec rule disliked the Aztecs and that they might serve as allies.
- Cortés decided to try and conquer the Aztecs :
  - If Moctezuma responded with **hostility**, the Spaniards had the option of **fighting** or **fleeing**.
    - In the **first case, the losses would be large for both** sides (-15, -15).
    - In the **second case**, they would **neither win nor lose** anything (0,0).
  - If Moctezuma **did not respond with hostility**, Hernán Cortés and his men would gain 10, while Moctezuma would lose 10.



## Being credible: 2. Eliminate strategies



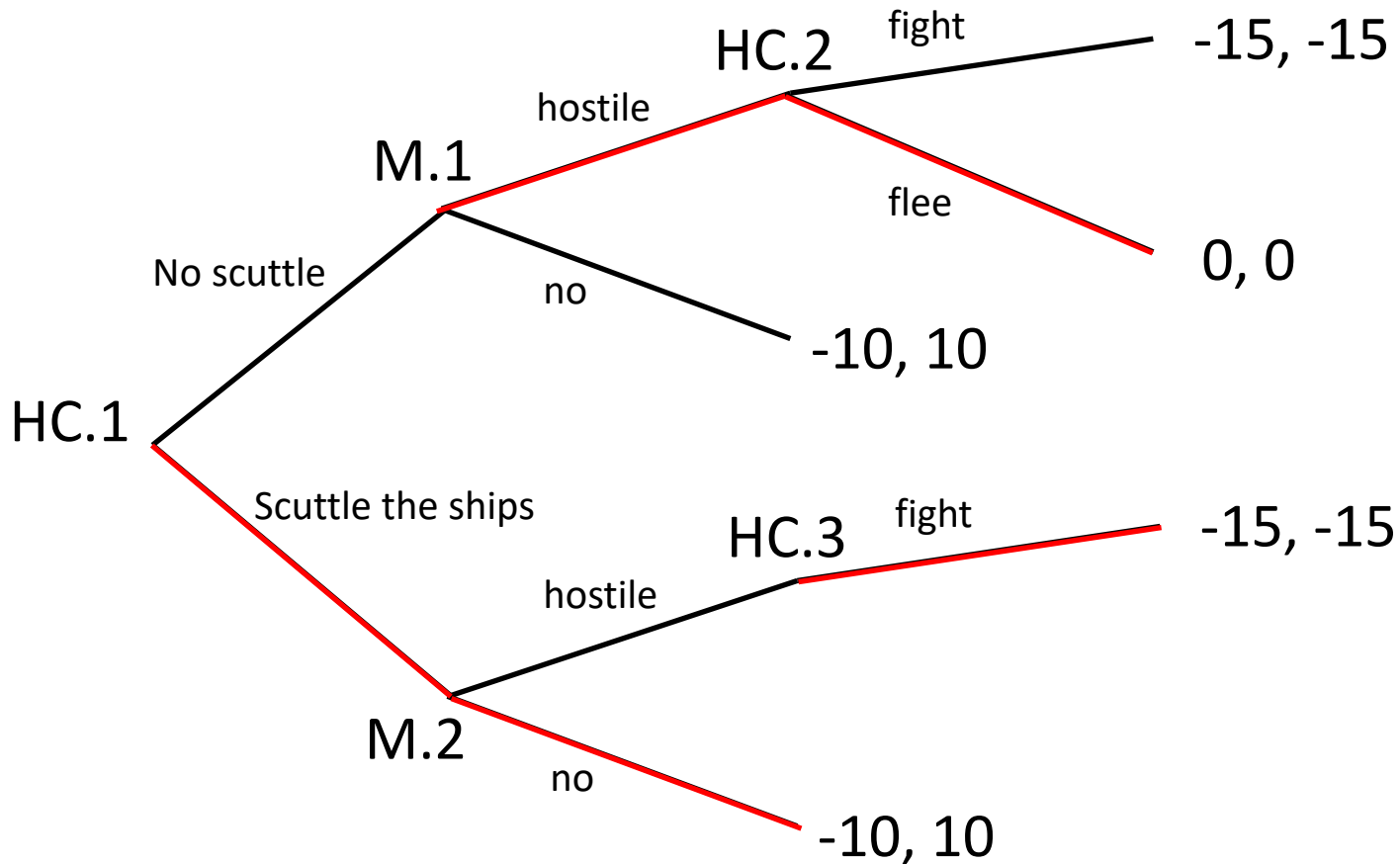
SPNE: (hostile, flee)

## Being credible: 2. Eliminate strategies

- Hernán Cortés plans to change the game by taking an initial action: sunk all his boats in Veracruz.
- If he does this, there is no longer the possibility of fleeing.
- Moctezuma **will hear the news** about Cortés' action.
- The game is like this:
  - Hernán Cortés must decide whether **to scuttle or not** the ships.
  - Moctezuma must decide whether **to meet Cortés with hostility or not** after observing Cortés' move.
  - Hernán Cortés must decide whether **to fight or to flee** in case he did not sink the ships, or **just fight** if he sunk them.

# Being credible: 2. Eliminate strategies

The first number is M's payoff



SPNE = ((Scuttle the ships, flee, fight), (hostile, no))

# Being credible: 3. Give up control

- Two neighboring countries, both possessing nuclear weapons, face a potentially dangerous situation.
- Country 1 could **ignore** its neighbor's provocations, which would yield zero profit for both of them, or **respond** to the provocations.
- If it responds, Country 2 can **withdraw** (with payoff 1, -1) or can further **aggravate** the conflict.
- The two countries know that if the conflict gets worse they will end up playing the game of **mutually assured destruction** (MAD):

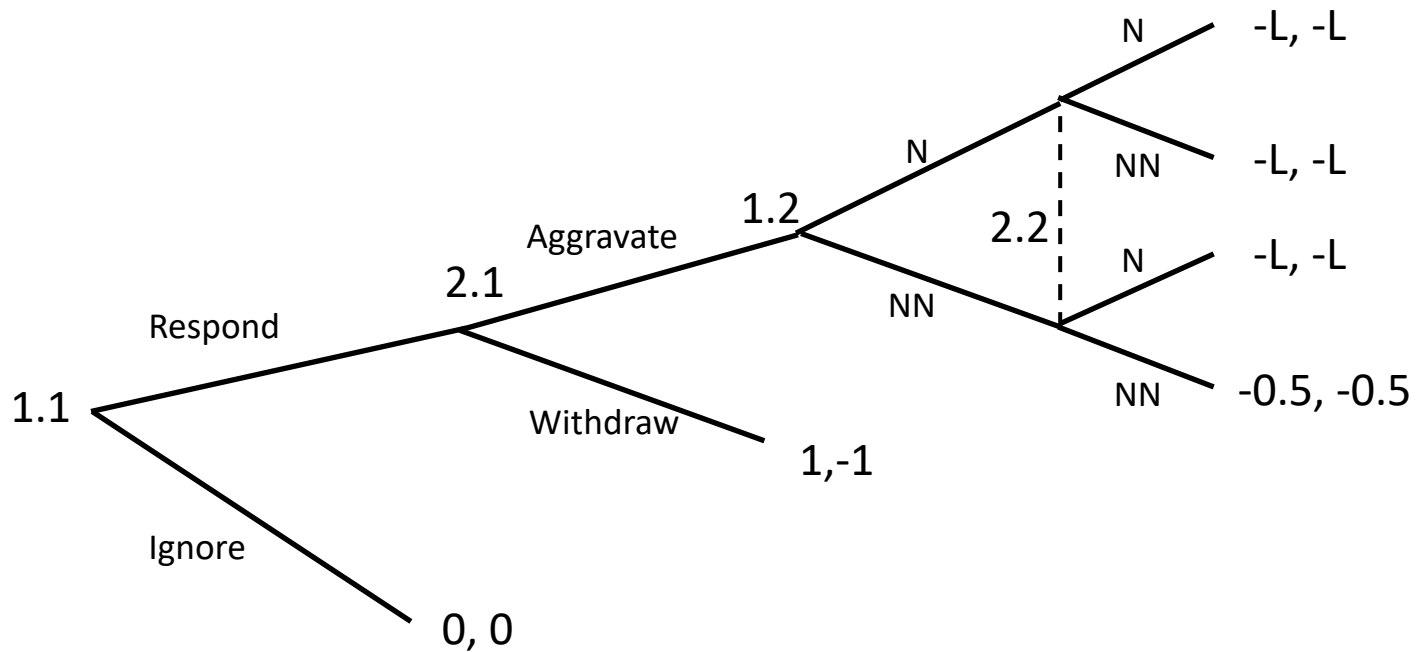
	N	NN
N	-L, -L	-L, -L
NN	-L, -L	-0,5, -0,5

N: use nuclear weapons, NN: not to use nuclear weapons.

L is a very large number.

# Being credible: 3. Give up control

Extensive form:

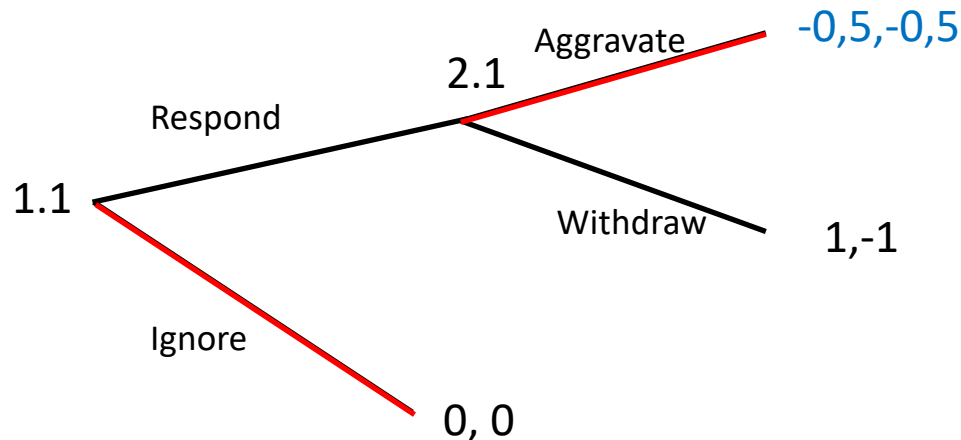


# Being credible: 3. Give up control

	N	NN
N	<u>-L</u> , <u>-L</u>	-L, <u>-L</u>
NN	<u>-L</u> , -L	<u>-0,5</u> , <u>-0,5</u>

The subgame starting at 1.2 has two NE:  $\{(N,N), (NN, NN)\}$ .

Consider first NE (NN, NN):



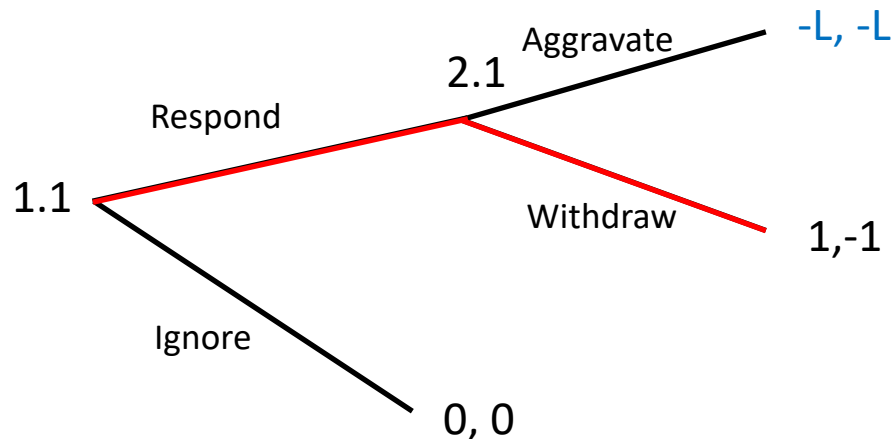
SPNE: ((Ignore, NN), (Aggravate, NN)).  
(Ordered by players).

# Being credible: 3. Give up control

	N	NN
N	<u>-L</u> , <u>-L</u>	-L, <u>-L</u>
NN	<u>-L</u> , -L	<u>-0,5</u> , <u>-0,5</u>

The subgame starting at 1.2 has two NE:  $\{(N,N), (NN, NN)\}$ .

Consider now NE (N, N):



SPNE: ((Respond, N), (Withdraw, N)).

(Ordered by players).

In both SPNE **destruction is avoided**.